Creating a Niche for Your Craft Business Online Module 3: The Importance of Marketing

Say	Do
After completing this module, the participant	Slide 1: Welcome
will know:	Since 1. Welcome
• how to develop a marketing plan,	
• how to develop a marketing plan, • how to do simple market research,	Slide 2: How to Market Your Craft
• how to identify the target consumer,	Business Online
• how to market online and offline, and	Business Onnie
• how to apply to the craft business.	
Do you wish you had more customers and	
more sales? In your current business, how	Slide 3: Marketing My Business
confident are you that your marketing strategy	
is working? Do you have a strategy? If you	
have a Web page, how confident are you that	List all of the different kinds of
your online marketing strategies are working?	marketing that you do for your business
	(10 minutes activity)
If you answered, "I don't know" or "I'm not	Slide 4: Are You Flying Blind?
confident," you are not alone. In a study by	
Web Trends, www.WebTrends.com,over 25	
percent of large company marketing directors	
admitted they were "flying blind." In other	
words, they did not know how to track and	
interpret the data that their Web pages	
collected about online shoppers.	
Building a Base for a Marketing Plan	Slide 5: Do You Have a Plan?
What is marketing? It's everything you do on	
behalf of the business. It includes promotion,	
price, place (storefront or online), and position.	
Before you can make a plan, decide whether	Slide 6: Hobby or Business?
you are a hobbyist or own a serious business. If	
you want to do business, then do your	
homework before for the business plan before	
developing the Web site.	

Say	Do
What the Research Reveals about Artisan Businesses	
There is little researched information about artisans and their use of the Internet and about artisans worldwide. The Internet is changing the face of all businesses and has the potential to change both artisan businesses and consumers of craft. E-commerce opens many possibilities that you must be prepared to handle. Make e-commerce part of your marketing plan.	Slide 8: Know Your Industry Review some of the economic impact data from Module 1, particularly the \$14 billion industry figures.
What industry does your craft fit into? You are skilled in making certain types of crafts. Your craft fits a media category, such as stone, metal, fiber, wood, clay, glass, paper, or other material. It is critical to know the industry your craft fits into, and it will likely be more than one.	
Defining Yourself as an Artisan	
It's critical for an artisan to really think about his or her role as an artist and what role business has in that definition. Many people are hobbyists who enjoy making crafts but have little long-term vision for moving the hobby to a business or for growing their business.	Slide 9: Read About an Artisan Dave Sisk www.gourdmasque.com
Let's read about Dave Sisk. What was his profession? What does he create? How long did it take him to become a self-employed artisan? What lessons can be learned from his experience? Stories that artisans tell about themselves and their business often help "sell" craft.	
Defining the Craft Customer Knowing who your product or products are designed for is absolutely essential to marketing.	Slide 10: Define the Handcraft Consumer

Cour	D ₀
Say There are three categories of consumer	Do
characteristics that are studied extensively:	
Demographics: the common types of	
information you would expect to be asked in a	
survey or the census (age, income, education,	
race, gender, education, number of children,	
income, etc.)	
Psychographics: how people like to spend	
their time (i.e., entertainment; where they	
travel; what they read; whether they attend	
festivals and fairs; which indicates that they	
prefer to spend their leisure time shopping or	
experiencing the local culture.)	
Values: family, time, beliefs	
There are resources for the artisan to learn	Slide 11: More Resources for Artisans
more about the craft industry and its	Silde 11. Wrote Resources for Fittisans
customers.	
Consumer Trends in Internet Use	
Sixty-four percent of U.S. households have	Slide 12: Who is Using the Internet?
· · · · · · · · · · · · · · · · · · ·	
(as of April 2006) of the U.S. population	
accesses the Internet from some source.	
Although the trend toward use is slowing, what	
is changing is the number of households that	
9 1	
<u>-</u>	
otten.	
About 18 percent of households use computers	
but choose not to have connectivity.	
	Slide 13: Internet Usage by Age
Other marketing research reports that	Group: Who Are Your Customers?
consumers use multiple channels to shop.	
	Activity: Have class find listings of
	•
	-
- I	iisting of types of search engines.
÷	
<u> </u>	
- · · · · · · · · · · · · · · · · · · ·	Slide 14 [.] Target "Everyone" – NO
accesses the Internet from some source. Although the trend toward use is slowing, what is changing is the number of households that have access to broadband or high-speed internet. Research shows that those with broadband access to the Internet shop more often. About 18 percent of households use computers but choose not to have connectivity. Other marketing research reports that	Group: Who Are Your Customers?

Say instantly. They then go to brick-and-mortar locations prepared to shop and buy. These shoppers are demanding the same of Web stores. Marketing efforts should be targeted to those who fit the profile for purchasers of your craft. Among the groups I've just described are educated, wealthy, young people. Many studies have developed lists to profile how consumers of the Internet rank usage. Generally, the preferred activities include searching, information, communication, socialization, and shopping. One word of caution—our perspectives of how we use the Internet should not be confused with how the global population uses the Internet. As a creator and seller of handcrafts. you likely have strong beliefs about the value of your medium, your skills and about your use of the Internet related to your craft business. It's easy to think that others feel the same way you do. As in any business, the customer must

Analogy. If you're fishing, you have to think like a fish. To think like a fish, you have to know a fish's habits and habitat. Do they hide behind rocks or stay close to the riverbank? To think like consumers, you have to know their habits (online and offline). It requires that you network with other artisans and artisan organizations and that you read the artisan and consumer media to better understand consumers of craft and e-commerce trends.

come first. You must look at your business

from the outside (customer's viewpoint) to

business, in the store and online.

better understand how customers may see your

For example, do you know where to find information on the preferred browsers and search engines of your customers? What type of ISP (Internet Service Provider) do they use—AOL, a local ISP, or other? The type of ISP they use affects the speed and ease of finding information and shopping online. Do you know whether your customers have e-mail addresses?

Slide 15: The "New Normal" American Way of Life

Slide 16: How are People Buying? *Question*:

How do you know what your customers want?

Do

Sample Customer Survey

- 1. Do you have a computer?
- 2. Do you have Internet access?
- 3. High-speed or Dial-up?
- 4. How many items have you purchased in the last six months?
- 5. How many items have you purchased in the last year?
- 6. Would you shop on a Web page of our store if it were available?
- 7. Would you like to be on our e-mail list for specials, new products?

Please provide your e-mail address.

Thank you.

Slide 17: Finding Customers

Say	Do
What do customers want from online buying? They want faster delivery, broader selections, services that are customized to their needs, value for the price and piece, and quick responses to their questions. This slide lists the characteristics of online shoppers.	Slide18: Why Consumers Don't Buy Online
Reasons that consumers may not buy over the Internet include the following, this list may reflect the same reasons you have not gone online with your craft business:	Slide 19: Will Customers Be E-Loyal?
Customer service is critical to both the in-store and the online experience. Whether the business is a retail site such as a studio, gallery, or product-mix store, customers expect service. Even a simple recognition as they walk through the door will work. More big brandname businesses are offering online customer service. This may be in the ease with which the site is navigated (more through the site from object to pages), recognition at log-in, special offers for registered customers with private accounts (log-in ID, password), or remembering your name and what was purchased in the past (see www.amazon.com).	Slide 20: Build customer loyalty – good/bad? Slide 21: <i>Activity</i> Slide 22: Search Results

Say	Do
Knowing Your Competition	Slide 23: Craft Retailers with Web
As a storefront business or a home-based	Sites
business working out of your extra bedroom or	
garage or your own studio, you may be	Slide 24: Looking at the Competition
oblivious to your competition until you attend	
a trade show as a vendor, submit to a juried	
exhibition, or have a booth at a festival. Your	
competitors are vying for the same customers	
you are. However, by using the Internet, you	
can access competitors anywhere—in	
your town, region, state, or across the world.	
Let's try looking for some competitors right	Slide 25: Find Your Competition
now. Let's say that you do metal art. Open a	
browser—Netscape, Internet Explorer, Mozilla	
Firefox, Opera. Then enter the search words	
"metal art businesses in Texas."	
Look at your list of products. Now list all the	Slide 26: <i>Activity</i>
businesses in your area that you consider to be	
competitors. Then list the words that best	
describe the products those competitors make.	
These words are called keywords and are	
important in how search engines find Web	
pages and rank them. For example, maybe your	
art is metal work. Type in <i>metal work</i> or <i>metal</i>	
art. What did you find?	
Now type in "metal art." How many sites did	
you find (the number may depend on which	
search engine you use)?	
Finding the Target and Hitting It	
The Crafts Report reports informal surveys of	Slide 27: Artists Online
its readers. The chart on this slide lists the	Since 21. Artists Offine
media of respondents and the full-time and part	
time artisans in each category. What is your	
niche? What sets you apart from other artisan	
sources in the mind of your customers? Some	
research indicates that consistent quality, price,	
and secure sites work best on the Internet.	
and soone stees work oost on the internet.	
The most significant barrier to online business	

0	D-
Say	Do Slide 29. Chaft Due dycone (Anticone)
success is likely you—the owner. Another <i>Crafts Report</i> survey reported on artisans transactional Web sites. Again, demographics of artisans change as access becomes easier.	Slide 28: Craft Producers (Artisans) Using E-Commerce in Business
Small business owners list a lot of reasons why they don't go online: • lack of computer knowledge; • lack of knowledge and resources for • developing and maintaining a Web site; • lack of knowledge of how to apply ecommerce to business needs—or not • understanding the business needs; • security issues; • lack of training opportunities; • costs; • lack of established business standards and • skills for maintaining those standards in an online environment. Research is finding that the more flexible the owner/business is, the more likely a company	Slide 29: Reasons for Not Having Web Page
will be able to move into e-commerce with few problems. Probably the best reason to move to e-commerce is that you will be able to defend	Slide 20: An Evennle of a Log
commerce is that you will be able to defend your market niche from other Web-based competitors. Stay current in resource information that can help you make the best decisions.	Slide 30: An Example of a Log Analysis www.HerbalTurtle.com
Craft retailers in the collectibles and gift industry are threatened by what is called a secondary market, which is defined as sales and trades among collectors through online marketplaces such as eBay. This trend, which caused a 6.1 percent drop in the collectibles and gifts industry in 2001, makes it critical for you, the artisan, to go online with your business.	

Cont	D ₀
Say Online Marketing	Do
Determine a monthly/yearly budget. Is the site creating the traffic you need to make sales? How to do this:	
Set up Web site statistics programs on your server and within the search engine. This information tracks who visits the site, the site they visited just prior to yours, how long they stay, and the search engines they use. For search engine marketing, create a list of related keywords and keyword phrases. These keywords and phrases will be important in determining your site's position in search results.	Slide 31: Log Analysis from Herbal Turtle www.herbalturtlesoap.com Slide 32: Check This Links from Clickzstats www.clickz.com/stats/sectors/software/ print.php/3578366
Directories are man-made lists of paid sites. You pay for this listing.	
Do searches using keywords, and determine the top directories to purchase listings in.	
Get listed on, or exchange links with, related Web sites. This helps to increase ranking in free search engine results.	
Links are a desirable feature of a Web page. They allow visitors to make an association between your business, products, and culture to others with similar looks. However, a 2006 study by the marketing firm Questus (www.questus.com) also found that consumers prefer fewer links on pages. Market experts recommend the rule of seven: for any navigation bar or drop-down list, seven is the breaking point.	Slide 33: Are You Ready to Expand the Business?
Will I Make a Profit? For most, the Web site is an addition to an existing business. Without a plan for how the online site will enhance or detract from business, it is impossible to make any predictions.	Slide 34: Art Organizations as promoters

Say Do

Planning ahead will prevent costly surprises. It is also important to understand the growth in ecommerce in comparison to brick-andmortar retail sales. Even though the share of ecommerce business is less than 2 percent of all sales, the rate of growth is much higher than for storefronts. For example, according to the Federal Reserve Bank of St. Louis, even though total sales grew in 2002 by 1.3 percent quarterly, e-commerce sales averaged 8.6 percent growth. Holiday shopping accounts for tremendous surges in sales as well.

The question is: Where do you invest your time and energy in marketing your crafts, knowing this information?

Marketing is also understanding that your costs in developing and maintaining a Web site are critical to your marketing plan. This affects the pricing of your products.

Web site development and maintenance are not free. The old adage "You get what you pay for" applies to e-commerce as well.

Should I Hire Some Help?

Let's examine how your days are divided right now. (Refer to Cashing in on Business Opportunities, Ch. 3 - Time Management.)

(Note: The perceived value of time was mentioned numerous times at the pilot. Comments focused on the belief that the amount of time devoted to creating an art object is not valued by most customers.)

One of the challenges for rural artisans is having access to resources (money and businesses) to be able to develop, maintain, and pay for the cost of a Web site.

Here are some ideas that work:

 Connect with an organization that can collectively market your and other artisans' work. Discuss this question. If marketing is everything you do on behalf of your business, how will you plan to include e-commerce and other methods of getting the word out about your business?

Refer the audience to Cashing in on Business Opportunities (chapter 3-Time Management) and to Access Minnesota Mainstreet (hiring a Web designer).

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Say	Do
Organize a cooperative for artisans in	
your area.	
Seek sponsorship from businesses and	
nonprofits.	
Make that first sale a success—deliver on time,	
,	
package well, follow up, send extra business cards, and follow up with contact to the	
customer. Promote your site to those who	
attend trade shows, fairs and festivals,	
galleries, and museums.	
ganeries, and museums.	
Consignment sites: Where items are placed on	
a Web site that sells many artists' works.	
Similar to a store that sells consignment.	
Business Ethics Offline and Online	
Consumers of craft expect quality—quality of	
product, quality of service, quality packaging	
and delivery.	
-	
Good business practice demands high	Slide 35: Doing Good Business
standards. These standards apply to the artisan	Practices
business as well. Customers demand it! The	
Internet creates an easier way for consumers	
and other businesses to compare prices and	
benefits of goods and services. In today's	
competitive market, it is critical that your	
business follow some basic principles of truth	
to avoid accusations of deceptive advertising.	
Always tell the truth—in advertising and visual	
presentations.	
Be able to prove your statements and visual	
presentations. Avoid exaggerations that	
create an untrue presentation. Provide all information. Customers do not want	
surprises at the close of a sale. All	
information includes "how to identify,	
locate, and contact your business; complete	
details of policies about returns, delivery,	
extra shipping charges, rebates, refunds,	
warranties, or guarantees; and all details	
about charitable donations related to a	
sale." Honesty is the best policy.	
If you make an offer, honor it! Don't offer	
jou mand an offer, noner it. Don't offer	l

Say Do something in its place at a higher price. That's referred to as "bait and switch," an illegal business practice. Your responsibility as the business owner is to know the status of your inventory. If you know products will vary in color, state that information on your site. Never offer anything you know you cannot provide. Be prompt about notifying customers if you cannot fulfill an order. Protect customer information. As you deal with customers, you may collect and maintain an e-mail or other list for sending notices of new items or special promotions. Sometimes very private information - such as credit card numbers, phone numbers, work and home addresses - are collected for those customers who depend on you for special orders. Whatever the reason, it is your responsibility to maintain the security on your Web site and at your place of business to protect the privacy of the customer's information. When you collect such information, be sure to inform customers how you will use the information and safeguard their privacy. Follow the letter of the law. It is your responsibility—not your ISP or Web designer's responsibility—to Know the laws that regulate your business, on-site or on the Internet. Sources to contact include the Federal Trade Commission, the state Attorney General's Office, state or city department of consumer affairs, and the Better Business Bureau. For more information read: Good Business Practices for Entrepreneurs: A Guide from the Metro New York Better Business Bureau Foundation.

Do Say Marketing: Beyond the Studio We need to define wholesale versus retail. Wholesale is the cost you incur plus your profit Slide 36: Market Venues margin. Retail is the wholesale price times the retail percentage. For example, if your wholesale price is \$25, then the retail price might be double that amount, or \$50, this is called Keystoning. However, the percentage may include a higher retail margin due to the exclusiveness of the craft. It could be three or four times the wholesale price. Retail may include shipping and handling, but wholesale would not. Understanding the differences in these two pricing categories is important in determining to whom you will sell and the price at which you will sell your handcraft. Trade shows are a craft vendor's haven for reaching retailers and creating wholesale accounts that can bring in long-term business. Sometimes, sales representatives are a means of making contact. Trade Shows, Sales Reps, and Other **Market Venues** Exclusivity. What does exclusivity mean? It's a term used in retail that means there is limited or exclusive exposure of a craft (or design) in a geographical area. This term could apply to the Internet as well. Your craft may be available only through a specific Internet source. To handle this on the Internet, you can list retailers that carry your products. Exclusivity is a touchy subject for artisans and retailers alike. Retailers want assurance that the product they order from you will not appear at a fair or festival at a wholesale price. This undercuts the reason for wholesale. Why would a business

want to order from you if they knew you were selling directly to customers at the same or a

lower price?

Say	Do
Creating a Marketing Plan Now let's take the information you have learned so far and create a plan to marketing your online business.	Slide 37: Market and Price Potential: The Marketing Plan
Explain your business/product. In what category does it fit (tourism souvenirs, gifts, functional art, collector's art, museums, fine art, etc)? What competitive factors affect the artisan industry and your business in particular? Who are your competitors? What other factors may affect your artisan	Suggest artisans also search available online and written resources: The Crafts Report American Craft Council State Tourism sites Handout from Cashing in on Business
business, such as living in a tourism-dependent location, or trends in retailing. How can these be overcome through an Internet business? Describe your target market, including their use of the Internet for shopping for crafts, if known. Describe the broader trends and online trends	Opportunities, marketing chapter plan outline Slide 38: Quote from Furniture Maker
in your industry (handcrafts/arts/gifts/tourism). Describe your plan for marketing your online business. Describe the sales history of your craft products and estimate project sales for the next year.	Gary Weeks
What are your contingency plans if online sales do not materialize? Summary These are all critical points in the marketing plan for your business (storefront or Internet).	Slide 39: Summary
Preparing, planning, and implementing a well thought-out plan will help you create a more successful future for your online craft business. It is your job to plan, anticipate, stay current, listen to customers and competitors, and be flexible.	